



Let's Solve

Case Study

Centralized Global Finance Operations Leveraging SAP S/4HANA for Global CPG Major



A Larsen & Toubro
Group Company



Client

The client is a US-based multinational consumer goods corporation.

Challenges

A Fortune 500 Global CPG major has a complex business with 65 brands, 72,000 products, 23 ERP systems across 180+

countries. The company faced multiple challenges in terms of managing financial operations. Key challenges they faced:



Lack of forecasting accuracy



Complex statutory and compliance requirements



Highly complex reporting environment



High spend on IT running cost

The company was aiming for faster growing and more profitable organization that is far

simpler to manage and operate. The core business needs were as follows:



Improve on targeted business KPIs



Enable financial shared services



Reduce spend on IT by reducing complexity



Improve key KPIs like: Month-end closing, forecasting accuracy, days sales outstanding, reduction in resources



LTI Solution

LTI, a “Strategic Partner” for the client over the last 10+ years, formed a “**Strategic Innovation team**” and co-worked with the client to identify opportunities for mitigating the above challenges with a suitable solution and helped them build a business case for transformation. To realize this business case, **we built right-fit architecture** integrating 16 Global and Regional SAP systems with SAP S/4HANA Central Finance. Key principles that we followed while building this architecture are:

- Integrated business planning and consolidation eliminating standalone Planning and Consolidation systems
- Future-proof architecture aligned to best practices focusing on technical debt reduction.
- Enhanced business operations and user experience.
- Simplification & digitization of processes across delivery, finance, people supply chain and human capital management functions.
- Scalable reporting structure, automated and integrated processes for resource allocation, invoicing, revenue recognition, etc.

Further, as a part of our technical discovery exercise, we **reimagined 14 core finance processes** across following six business functions to deliver value: General accounting, planning & forecasting, account receivable, consolidation, banking, accounts payable.

We created **42 targeted solution interventions** to de-risk and accelerate this transformation and 10 of these solutions are co-developed with SAP as CFIN product package.

Business Benefits

The finance transformation has delivered tremendous benefits to the client, summary of these benefits is as follows:



Cost Savings

- **30%** Savings in infrastructure cost
- **25%** leaner organization
- **30%+** savings in operational cost



Business KPIs

- Accelerated month end closing from **11 days to 6 days**
- **90%** simplified allocations & build - forecasting accuracy



Simplification

- Global, unified, real-time financial and management reporting
- **360-degree view** of financial statements between source ECC systems & S/4HANA
- Reduction in data redundancies & reconciliation needs
- Enhanced user experience

LTI (NSE: LTI) is a global technology consulting and digital solutions Company helping more than 460 clients succeed in a converging world. With operations in 33 countries, we go the extra mile to assist our clients and accelerate their digital transformation journeys. Founded in 1997 as a subsidiary of Larsen & Toubro Limited, our unique heritage gives us unrivaled real-world expertise to solve the most complex challenges of enterprises across all industries. Each day, our team of more than 40,000 LTIites enable our clients to improve the effectiveness of their business and technology operations and deliver value to their customers, employees, and shareholders. Learn more at <http://www.Ltinfotech.com> or follow us at @LTI_Global.